

SCoREBOARD

Billing Processes – H2 2023

Portuguese NSG

Background

Since publication of the [Collateral Management Harmonisation Report](#) in December 2017, the Advisory Group on Market Infrastructures for Securities and Collateral (AMI-SeCo) has made a number of significant breakthroughs in its ambition to create a **Single Collateral Management Rulebook for Europe (SCoRE)**.

What is SCoRE?

SCoRE defines common rules for managing collateral in Europe. These rules will replace the fragmented legacy standards, structural constraints and complex and diverse market practices that exist across Europe today. Implementation of SCoRE should remove operational impediments to the availability, usage and mobility of collateral. Market participants in AMI-SeCo have committed to implement the SCoRE Rulebook, with the first set of rules due to be implemented by the ECMS go-live in November 2024. Their implementation efforts are regularly monitored by AMI-SeCo which facilitates an active dialogue with market participants on issues related to the clearing and settlement of securities and to collateral management.

National stakeholder groups (NSGs) are coordination forums that have been established in the markets covered by the AMI-SeCo to support the implementation of the Single Collateral Management Rulebook for Europe (SCoRE).

The Single Collateral Management Rulebook for Europe contains four Standards related to billing processes (published as the [SCoRE Standards for Billing Processes](#)). Implementation progress is monitored twice per year.

Introduction

This summary report presents the results of the H2 2023 monitoring exercise conducted by the Portuguese NSG with the involvement of the following stakeholders:

10 entities are monitored in the Portuguese market

- 1 CSD – Euronext Securities Porto
- 9 Custodians

The findings of the monitoring exercise reflect the Milestones roadmap in place by the time the survey closed (i.e., 13 October 2023) and do not yet consider the AMI-SeCo reflections on the rescheduling of the existing SCoRE Standards implementation deadline from 8 April 2024 to 18 November 2024. In this monitoring exercise, participants were expected to have achieved all the milestones up to Milestone 11 inclusive “Final external communication on SCoRE” (with a deadline of 22 May 2023) as described in section 3 below.

Section 1 presents the key takeaways per Entity Type i.e., CSD or Custodian. Section 2 depicts the compliance status with the standards by each entity type. Section 3 focuses on the progress against the individual milestones and Section 4 provides concluding remarks.




1

Key takeaways

Implementation of the Billing Processes Standards in the Portuguese market is on track

Implementation of the Billing Processes Standards in the Portuguese market remains on track. The majority of the reporting entities responded to the survey and revealed a high level of compliance. This section presents the key findings of the survey for each entity type.

Figure 1
Summary of the monitoring exercise

	 Response Rate	 Implementation Status	Are all milestones 1 to 11 inclusive achieved?	Will the last milestone 13 be implemented on time (i.e. by 08 April 2024)?
Custodians	89%	Implemented 22.2% Implementation started 11.1% Analysis started 7.40% Analysis not started 22.2% Non applicable standards 25.9% Replies not submitted 11.1%	Average % of milestones achieved 36%	% of custodians on time 78%
CSD - Euronext Securities Porto	Survey submitted	Implemented 80% Implementation started 20% Analysis started 0% Analysis not started 0% Non applicable standards 0% Replies not submitted 0%	No	Yes

CSD – Euronext Securities Porto

Euronext Securities Porto is on track

It’s worth recalling that Euronext Securities Porto has decided together with other CSDs within the Euronext Group to implement a new billing system across the CSDs. The new billing system will be provided by a vendor and will be implemented in Porto and Copenhagen in November 2023. In this vein, 80% of the standards have already been implemented.

Euronext Securities Porto reported a delay to some milestones but expects to meet the implementation date of November 2024.

Custodians

Portuguese custodians have implemented on average 36% of milestones 1 to 11

The rate of participation by custodian in the Portuguese market during this monitoring round remained at 89%. The average of milestones from 1 to 11 achieved by the Portuguese custodians, regarding the Billing Process Standards is 36%.

Despite the low level of compliance with the prescribed milestones to date, the vast majority (78%) of the custodians have reported that they expect to reach the final implementation deadline of November 2024.

NCB

Banco de Portugal is on track to adopt the SCoRE Standards in November 2024

Banco de Portugal is on track to implement the SCoRE Standards for Billing Processes for its collateral management activities by November 2024.

2 Compliance level with the standards

This section provides an overview of the current status of compliance with the billing processes standards. CSDs and TPAs are monitored on an individual basis and are assigned a colour-code status in accordance with the methodology outlined in Figure 2 below. Custodians are presented on an aggregated basis per market and assigned a percentage representing their compliance status.

Figure 2
Standards implementation status as defined in the AMI-SeCo framework document



- The Standard has been implemented
- Implementation of the Standard is on schedule (based on the agreed milestones)
- Implementation is behind schedule (based on the agreed milestones)
- Implementation has not started

Table 1
Compliance level with the standards by each entity type

STANDARD	Custodians	CSD - Euronext Securities Porto
1: ISO 20022 messaging	27%	G
2: Billing cycles	67%	B
3: Cut-off date		B
4: Dates for payments fees		B

Notes:
Standards 3 and 4 are irrelevant for custodians
For CSDs and TPAs the colour-code reflects the current implementation status of each Standard in accordance with the methodology outlined in figure 2 above.
For custodians the % indicates the percentage of custodians which have implemented the standard or have the standard under development and implementation.
Percentages are calculated on the basis of expected respondents, i.e. number of entities monitored in the market.

3 Progress towards milestones

This section tracks market stakeholders progress in implementing the Standards against the 13 set milestones identified by AMI-SeCo.

The milestones facilitate consistent implementation across markets (given the long-term efforts that are needed) and avoids issues remaining undetected until the deadline to achieve compliance and implementation of the standards. The Milestone dates refer to the timeline in place at the moment of survey closing (i.e., 13 October 2023) and do not yet consider the AMI-SeCo reflections on the rescheduling of the existing SCoRE Standards implementation deadline from 8 April 2024 to 18 November 2024.

Table 2
Milestones identified by AMI-SeCo

Milestone	Description	Date
M1	Analysis Started: Have you commenced an in-depth analysis of all applicable SCoRE Standards in order to identify and document all the changes required to internal processes and procedures in order to comply with the SCoRE Standards?	30/06/2020
M2	Initial Communication: Has initial high-level communication with external stakeholders on the changes introduced by SCoRE commenced?	01/03/2021
M3	Analysis Completed: Have you completed an in-depth analysis of all applicable SCoRE Standards?	31/07/2021
M4	Documentation Completed: Have you documented all the internal processes and procedures which need to be adapted in order to comply with the SCoRE Standards?	31/12/2021
M5	Detailed External Communication: Has detailed communication started regarding (i) upcoming changes in business processes, (ii) messaging formats and usage guidelines (in the case of new messages based on non-registered latest drafts by SWIFT) and (iii) planned testing activities been provided to users?	31/12/2021
M6	SCoRE Adaptation Started: Have you started to adapt/develop the processes and procedures in order to comply with the SCoRE Standards?	01/01/2022
M7	SCoRE Adaptation Complete: Have you completed the necessary adaptations/developments for the processes and procedures in order to comply with the SCoRE Standards?	30/06/2022
M8	Internal Testing Started for SCoRE: Have you started to test the changes to your internal processes and procedures which have been introduced in order to comply with the SCoRE Standards?	01/07/2022
M9	Internal Testing Complete for SCoRE: Have you completed the necessary internal testing?	10/03/2023
M10	External Testing Started for SCoRE: Are you in a position to test the changes introduced in order to comply with the SCoRE Standards with your user community (i.e. CSD participants / Collateral Givers and Collateral Takers in the context of the Standards applicable to TPAs)?	22/05/2023
M11	Final External Communication on SCoRE: has final communication to users been provided (i.e. updated user guide to reflect the changes implemented, final message usage guidelines for A2A communication) related to the SCoRE Standards?	22/05/2023
M12	External Testing Completed for SCoRE: Is the testing of the changes introduced in order to comply with the SCoRE Standards with your user community completed (i.e. CSD participants / Collateral Givers and Collateral Takers in the context of the Standards applicable to TPAs)?	16/02/2024
M13	SCoRE Standards Implemented: have the SCoRE Standards been implemented?	08/04/2024

The current H2 2023 monitoring exercise focuses on milestones 1 to 11 given that Milestone 11 “Final external communication on SCoRE” (with a deadline of 22 May 2023) was meant to have been achieved by the time the survey closed.

In each survey round, all the entities are asked to confirm (on a yes/no basis) whether the milestones will be met by the set milestones dates. If it is not the case, they are also asked the expected date for when the milestone will be reached.

For the milestones which had to be achieved by the time the survey closed: the blue colour code is assigned to those milestones that have been successfully achieved. Milestones that will only be achieved later than their set deadline are assigned a yellow status with indication of the likely date of achievement.

For the milestones that are only due to be achieved after the current reporting cycle: the green colour code indicates that the entity anticipates achieving that future milestone on time. A yellow status indicates that the milestone is foreseen to be met later than the set milestone date. In this case, the date of achievement anticipated is also indicated in the table.

Table 3
Expectation of achieving the milestones at the set dates

	Custodians	CSD - Euronext Securities Porto
Milestone 1 June 2020	33%	Yes
Milestone 2 March 2021	44%	Yes
Milestone 3 July 2021	33%	Yes
Milestone 4 December 2021	22%	Yes
Milestone 5 December 2021	33%	Yes
Milestone 6 January 2022	22%	Yes
Milestone 7 June 2022	22%	Yes
Milestone 8 July 2022	33%	Yes
Milestone 9 March 2023	44%	10/23
Milestone 10 May 2023	56%	10/23
Milestone 11 May 2023	56%	Yes
Milestone 12 February 2024	67%	Yes
Milestone 13 April 2024	78%	Yes

4 Concluding remarks

The majority of PT-NSG participants do not anticipate problems in achieving the final SCoRE deadline of November 2024.

It's worth recalling that, in the Portuguese market, the relevant changes related to Billing Standards will be of the responsibility of the local CSD (Euronext Securities Porto).

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For specific terminology please refer to the [ECB glossary](#) (available in English only).